

Ballard Power Systems Christina Mikkelsen March 22, 2024 Damien Chanal PhD Defense

BALLARD

Ballard History



Ballard by the numbers



*compiled from 2015

Driving the commercialization of fuel cell technology Energy Transition Impact In 2021, Ballard powered vehicles in serviced prevented the consumption of approximately

52 million litres of diesel

Mission Carbon Zero

We continue to advance initiatives that drive achieving carbon neutrality by 2030. In 2021, we offset 798 tonnes CO, through investment in the Great Bear Forest Carbon Project



Transparency

Disclosed environmental performance through the CDP (previously Climate Disclosure Project) and continue to disclose overall performance in our annual ESG report

ES

Recycling

Over 95% of the platinum used in our products is reclaimed

Proven

40+ years of fuel cell deployments in diverse applications bring experience, scale, service and lifecycle cost expertise advantages

Performance

Leading fuel cell efficiency, durability and reliability

Products developed according to industry standards

Promise

End-to-end support from engineering, testing, after sales services & training Sustainable zero-emission solution

We have a comprehensive range of fuel cell products to address multiple applications

PRODUCT PLATFORMS APPLICATIONS FCmove 4...... 45kW-120kW **FC**rail 100kW 200kW FC wave" 200kW Foc 回 FCwave^{*}-PowerGen

BALLARD[®]

The 40-ton heavy-duty 'Taurus' truck was developed by Chinese commercial vehicle manufacturer Wisdom for PepsiCo in the Australian market. The hydrogenpowered vehicle is equipped with a 110kW fuel cell engine from the Weichai-Ballard Joint Venture (WBJV), and its stack adopts Ballard's LCS M series with a power density of 4.0kW/L allowing the truck's cabin a more practical design and compact layout.

Wisdom 40t Taurus truck







scheduled for commercial operation with PepsiCo in Brisbane, Australia

FUEL CELL

110kW fuel cell engine from the Weichai-Ballard Joint Venture (WBJV)

The Solaris Urbino 18 Hydrogen fuel cell electric bus is powered by Ballard's FCmove -HD+ fuel cell engine.

The cutting-edge transit bus has been equipped with a module drive system, allowing Solaris to increase the vehicle's capacity – which can carry up to 138 passengers, depending on configuration.

Star 2

Urbino 18 Hydrogen

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FCEBs

There will soon be Urbino 18 zeroemission buses in operation or on order for public transit across Europe



Solaris's Ballard-powered FCEB will be in service in Aschaffenburg, Germany and on routes across several European cities during 2024

FCMOVE[®]-HD+ 100KW ROOFTOP FUEL CELL ENGINE

SOLARIS



Ballard has partnered with Norwegian-based hydrogenpowered equipment and systems developer, Applied Hydrogen, to develop and deliver a zero-emission 30ton fuel cell excavator.

Based on the Volvo EC300E crawler excavator, the excavator integrates Ballard's FCmove[®] XD heavy-duty fuel cell engine and will eliminate approximately 60 tons of CO₂ emissions per year.



Applied Hydrogen Excavator



Crawler excavator

The zero-emission vehicle is based on the Volvo EC300E crawler excavator.

LOCATION

The vehicle is being developed and delivered to Veidekke – one of the largest construction companies in Scandinavia

FCmove[®]-XD, 120KW FUEL CELL ENGINE



CPKC Hydrogen Locomotive Program

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Over the past two years, Ballard has supplied CPKC with 20 fuel cell engines for use in three different types of locomotives, for both shunting and mainline applications.

These locomotives have been undergoing field testing in 2022 and early 2023 with successful tests. Based on this, CPKC has ordered another 30 engines.



Locomotive Zero Emissions 97% reliability 50% efficiency exceptional durability

LOCATION Alberta, Canada

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6 x FCwave™, 1.2MW FUEL CELL SYSTEM



With FPS H2 Barge 2, the partners Future Proof Shipping (FPS), LMG Marin, VTT, Persee, EC FCH-JU have retrofitted an inland waterway container ship that offers zero-emissions shipping services to enable players across the value chain make the transition to zeroemissions. FPS aims to build and operate a fleet of 10 zero-emission inland and short-sea vessels over the next five years which they will offer for charter to logistics service providers and cargo owners.

FLAGSHIPS H2 Barge 2



Inland Waterway Container Carrier

Zero Emissions 99.9% reliability >50% efficiency exceptional durability

LOCATION

LINE REAL TOPOS

112326484

Rhine river Rotterdam (Netherlands) – Duisburg (Germany)

6 x FCwave™, 1.2MW FUEL CELL SYSTEM



First Mode Mining Truck

BALLARD

Powered by Ballard's FCmove[®]-HD+ fuel cell engine, First Mode looks to lead in decarbonizing heavyduty mining by retrofitting a 300ton ultra-class haul truck, saving 2,600 tons of diesel fuel every year.

First Mode's FCEV retrofit, supported by Ballard technology, has a 100kW fuel cell fitted on each side of the truck that helps produce the electricity that powers the vehicle.



Mining Haul Truck

The fuel cell electric vehicle is a retrofit of a 300-ton Komatsu 930E-4 ultra-class haul truck.

LOCATION

Demonstrations of the truck has been ongoing in Washington, U.S., while the truck currently operates at Anglo American's platinum mine in Mogalakwena, South Africa

2 x FCmove[®]-HD+, 200kW FUEL CELL SYSTEM



Caterpillar, Microsoft, Ballard Power Systems, U.S. department of Energy (DoE), NREL to demonstrate the viability of using large-format hydrogen fuel cells to supply reliable and sustainable back-up power for data centers. The demonstration provides valuable insights into the capabilities of fuel cell systems to power multi-megawatt data centers, ensuring UPS to meet Microsoft's 99.99% uptime requirements.

Backup Power for

Datacenters



Backup Power FC solution

Zero Emissions 99.9% reliability +50% efficiency Exceptional durability

LOCATION

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Microsoft's data center in Cheyenne, Wyoming (USA)

1,5MW FUEL CELL SYSTEM



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Ballard Going Forward



"Urgent, concerted efforts are needed to reduce greenhouse gas emissions, protect biodiversity and switch to sustainable practices. On the other hand, population growth and the development of human activities are increasing energy requirements."

-Damien Chanal



Thank you

Here for life